Preliminary Administrative Services Credential (PASC) and Internship

PROGRAM HANDBOOK



School of Education Redding, California

Revised July 21, 2016



Simpson University School of Education

FROM THE DEAN OF EDUCATION

Congratulations on choosing this path of visionary leadership.

Schools of excellence are always in concert with a leader who inspires, stirs hope, and celebrates what is right and exemplary. Expect to develop knowledge and skills in managing an educational organization and abilities to respond to the dynamics of change and use those forces for the good of the children, your school and community.

The Simpson University Preliminary Administrative Services Credential Program prepares you for confident leadership as you step into your administrative roles. We believe in developing administrators who single-mindedly believe in the vision that school is a place for all students and their families to learn and achieve. Our graduates demonstrate a commitment to persevere, courage to stay the course, and creativity to find a way to lead their schools to excellence.

We welcome you, and delight in traveling this journey with you.

Craig Cook, Ph.D. Dean of Education

FROM THE DIRECTOR OF ADMINISTRATIVE SERVICES CREDENTIALS PROGRAM

Welcome to the Simpson University Administrative Services Credentials Program. This program meets the new California Commission on Teacher Credentialing Standards emphasizing the California Performance Expectations (CAPE), and California Content Expectations (CACE)

- 1. Visionary Leadership
- 2. Instructional Leadership
- 3. School Improvement Leadership
- 4. Professional Learning and Growth Leadership
- 5. Organizational and Systems Leadership
- 6. Community Leadership

This Preliminary Administrative Services Credential Handbook is designed to provide the information you will need to chart your way through the program. You will find course descriptions, as well as an overview of the Field Experience component.

We look forward to working with you now and throughout the program.

Paul Jones, Ed.D.

Director, Administrative Services Credentials Program

Preliminary Administrative Services Credential (PASC)

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PASC, PASC/MA - Redding

School of Education Student Advisement Sheet



| tudent: | ID: | _ Date: | | Location: | |
|---|---|-----------|-----|-----------|---|
| | nia Preliminary Administrative Services Credent ith Master of Arts in Education, Education & Le | | | | |
| PASC | | Fall Spr | Sum | Grade | ı |
| ED 6120 | Leadership in Vision & Change (3) | | | | |
| | eadership in Organizational Management (3) | | | | |
| | Field Experience I (1) | | | | |
| ED 6135 | Leadership in Curriculum, Instruction & Supervision (4) | | | | |
| | eadership in Diversity Issues in the Schools (3) | | | | |
| ED 6290 F | ield Experience II (1) | | | | |
| ED 6150 L | eadership in Communication, Public Relations & Politics (| 3) | | | |
| | eadership in Law & Personnel Management (3) | , | | | |
| ED 6145 L | eadership in Fiscal Management (3) | | | | |
| ED 6390 F | ield Experience III (1) | | | | |
| TeachFive NCBES | s for Preliminary Administrative Services Credential Prophing Credential* Years of Teaching Experience T e for PASC Certificate of Eligibility or PASC Credential | gram: | | | |
| △ Additiona | l Coursework for Master of Arts in Educati | <u>on</u> | | | |
| ED 6113 | Foundations & Trends in American Education (3) + | | | | |
| ED 6100 | Tests, Measurements & Assessment Theory (3) | | | | |
| Choose one o | of the following research options: | | | | |
| | Research & Writing (3) | | | | |
| ED 6310c | Project Document Continued (3) | | | | |
| □ ED 6320 | Thesis (3) | | | | |
| ED 6320c | Thesis Continued (3) | | | | |
| □ ED 6310 | Project Document (3) | | | | |
| | fessional Essay Approved: lication for Degree (Date Sent to Registrar): | | | | |

Student Signature:

| I understand that if this educational plan changes, I must notify Student Financial Services (226-4621 or financialaid@simpsonu.edu): (initial) |
|---|
| Advisor Signature: |

SIMPSON UNIVERSITY

PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL

SIGNATURE ASSIGNMENTS

LEADERSHIP IN VISION AND CHANGE

Vision Plan Strengths Finder Activity Professional Development Plan Based on Strengths Finder

LEADERSHIP FOR DIVERSITY IN THE SCHOOLS

Diversity Plan
Diversity Panel Presentation
Problem Solving with Case Studies

FIELD EXPERIENCES

Implementation of Three 20 Hour Projects
Incorporating Elements of the Candidate's Vision
Plan, Diversity Plan, Staff Development Plan,
Communication/Media Plan and Safety Plan,
Shadow Administrator for 20 Hours in Day-toDay Activities.

LEADERSHIP FOR LAW & PERSONNEL MANAGEMENT

Safety Plan
Analysis of Contracts, Negotiations, Unions
Application of Laws and Poolicies Regarding
Student Behavior Scenario
Special Education and EL Instruction
Federal, State and Local Policies
Letter of Reprimand

LEADERSHIP IN CURRICULUM, INSTRUCTION & SUPERVISION

Understanding by Design for a Unit of Study Staff Development Plan Assessment of Student Learning and Teacher

Performance
Presentation of Change Effort

LEADERSHIP IN ORGANIZATIONAL MANAGEMENT

Case Studies for Problem Solving Create Personal Management Plan

LEADERSHIP IN COMMUNICATION, PUBLIC RELATIONS, AND POLITICS

Communication/Media Plan Consensus Building Skills Analysis of Community Leadership Analysis of Relationship between School Boards and Local Leaders

LEADERSHIP IN FISCAL MANAGEMENT

Historical Overview of School Finances in CA Understand Components of School Account Codes Complete and Submit Hypothetical School Utilizing Current Codes

Budget Analysis/Equitable Resource Allocation

SIMPSON UNIVERSITY SCHOOL OF EDUCATION

Preliminary Administrative Services Credential

PROGRAM DESCRIPTION

- A. Length of activities: The seven courses in the Preliminary Administrative Services Credential Program each have embedded field experience activities and are designed to satisfy the requirements for each of the three field experiences. This includes one of the three field experiences of 20 hours of shadowing a site administrator to experience day-to-day activities. The final document for each of the three field experiences are to be submitted to the University Supervisor as follows:
 - Field Experience One Upon completion of the first semester
 - Field Experience Two Upon completion of the second semester
 - Field Experience Three Upon completion of the final semester
- B. **Variety of experiences**: In the process of completing coursework and field experiences each candidate will complete both an elementary and secondary administrative field experience. The junior high school or middle school setting can serve as either a secondary or elementary experience for one field experience depending upon the setting of the other field experience. The third field experience may be the 3rd area or one of the completed levels.
- C. **Supervision:** The District Mentor will be a person with a valid Administrative Services Credential or its equivalent. The candidate is responsible for recommending the District Mentor, and the University Supervisor must approve that person. The District Mentor agrees to assist the candidate in the successful development and completion of the field experiences. The District Mentor will attest to completion of the activities performed.
- D. **Evaluation:** the University Supervisor will evaluate the field experiences upon complete documentation and review the activities' effectiveness with the candidate and District Mentor.
- E. **Emphasis upon practical experience**: One purpose for the field experiences is to give the administrative candidate an opportunity to apply the knowledge gained from administrative coursework in a variety of field experience activities. Those activities include a broad range of skills needed by a successful school administrator.
- F. **Interns**: Field experiences will align with the responsibilities described in their job descriptions.

CANDIDATE RESPONSIBILITIES:

- 1. Complete the StrengthFinder Test prior to taking the first course. Submit the results to the University Supervisor.
- 2. The candidate will complete an application to enroll in field experience (Form A). The District Mentor who will be working with the candidate during the experience must sign

the form. Attached to Form A should be verification that the District Mentor meets the qualifications for this position. (Form A-1)

- Interns: Enroll in the Internship Program in lieu of Form A.
- 3. Form B lists the six CAPE/CACE standards that the Preliminary Administrative Services Credential Program addresses. Each standard also includes a subset of the components of that CAPE/CACE. Use this list to prepare a description of how the proposed activities (Form C) will relate to the various CAPE/CACE standards. Each field experience need not address each CAPE/CACE, but when all three field experiences are completed, all six CAPE/CACE standards must be addressed.
- 4. The candidate will work with both the District Mentor and the University Supervisor to develop the appropriate field experience and activities. Activities should not begin until both the District Mentor and the University Supervisor have approved the field experience activities that have been summarized on the approval form (Form C). The field experience will occur at sites where there is diversity. Diversity is verified on Form C.
- 5. The candidate will keep a **log and reflective journal** of the activities (Form D). This should include:
 - a) Time spent on approved activities with the date, time of day, activity and hours spent. Please note that the activities should be referenced to the various CAPE/CACE standards listed on Form B. As you will note, these standards are major components of courses in the Preliminary Administrative Services Credential Program.
 - b) Time spent in contact with the District Mentors and the University Supervisors.
- 6. The candidate will prepare an analysis of each completed field experience activity. This analysis should refer to the specific CAPE/CACE standards that the candidate has demonstrated during this experience. Form E is the outline for this requirement; candidates should not limit themselves to the space on the form. Because one of the key ingredients of professional success is the ability to think reflectively, this analysis is a very important ingredient in the field experiences.
- 7. The candidate will prepare a **summative narrative** of all activities completed and obtain a **verification signature from the District Mentor (Form F)**. The candidate should arrange for scheduling a concluding conference with the District Mentor and the University Supervisor to review the experience.
- 8. All documents will be consistent with graduate level work. They will be included in the **Portfolio.**
- 9. The candidate will attend seminars provided.

COURSE PROFESSOR RESPONSIBILITIES

1. Course Professors will receive orientation from the Director of the Preliminary Administrative Services Credential.

2. Course Professors will assist the candidate in identifying at least one field experience activity that will relate directly to that course (Form C).

DISTRICT MENTOR RESPONSIBILITIES

- 1. The District Mentor will receive orientation from the University Supervisor.
- 2. The District Mentor will give permission in advance for the field experience project (Form C).
- 3. The District Mentor will review and verify the work performed by the candidate (Form C).
- 4. The District Mentor will provide coaching monthly to assist the candidate in successful completion of the activities, which may include the 20 hour shadowing of an administrator.
- 5. The District Mentor will give the candidate formative feedback on progress on CAPE/CACE standards at the end of each field experience (Form F).
- 6. The District Mentor will initiate a Field Experience Corrective Action Plan (Form G & G-1) in the event it is determined that satisfactory progress is not being made, or there are issues of concern.
- 7. The District Mentor will write a letter of recommendation (Form H).
- 8. The District Mentor will meet with the candidate and the University Supervisor at the end of the program to participate in an oral defense (Form I).
 - Interns: District Mentor will review and verify the work performed by the candidate (Form C)

District Mentor will provide coaching as needed to assist the candidate in successful completion of the activities.

District Mentor will give the candidate formative feedback on progress on CAPE/CACE standards at the end of each field experience (Form F) District Mentor will initiate a Field Experience Corrective Action Plan (Form G & G-1) in the event it is determined that satisfactory progress is not being made, or there are issues of concern.

District Mentor will meet weekly and be available for consultation.

UNIVERSITY SUPERVISOR'S RESPONSIBILITIES

- 1. The University Supervisor will provide an orientation meeting regarding field experiences, course requirements and provide appropriate materials that outline the process.
- 2. The University Supervisor will assist the candidate in developing appropriate field experiences (Form C).

- 3. The University Supervisor will approve the 20 hour field experiences, before commencement (Form C).
- 4. The University Supervisor will collaborate with the District Mentor to support the candidate.
 - Interns: District Mentor will provide feedback to the candidate in weekly meetings University Supervisor will meet monthly with the intern on site
- 5. The University Supervisor will provide early intervention to assure a successful experience for candidates.
- 6. The University Supervisor will conference with the candidate and the District Mentor in a summative exit evaluation of the field experience (Form F).
- 7. The University Supervisor will conduct an oral defense of the field experiences (Form I).
- 8. The University Supervisor will solicit suggestions from the District Mentor (Form K) regarding suggested improvements in the field experience program.
- 9. The University Supervisor will monitor the progress on field experience activities being made by each candidate three times a semester and offer advice as needed.
- 10. The University Supervisor will review and verify the field experience activities performed by the candidate.
 - Interns: University Supervisors will monitor the progress on field experience activities being made by each candidate and offer advice as needed.

Field Experiences

Learning Outcomes: Three field experiences are provided for each candidate so they have the opportunity to participate in significant activities that are designed to facilitate the application of theoretical concepts in practical settings. These experiences allow candidates to address the major duties and responsibilities authorized by the administrative services credential in a variety of realistic settings. Field experiences include a 20 hour shadowing of an Administrator during daily intensive activities both in the day-to-day functions of administrators and in longer-term policy design and implementation.

Criteria for good field experiences include:

- ✓ Duties closely related to the job performance requirements of administrators
- ✓ A linkage between the experience and the content of the coursework in school administration
- ✓ Settings where the candidate is able to perform a wide range of the typical responsibilities of a full-time administrator
- ✓ Close, appropriate supervision by a school District Mentor
- ✓ An opportunity to deal with the policy issues of a school or school district
- ✓ Experience at one or more sites with a diverse population
- ✓ Experience a variety of school levels and school settings.
- ✓ Collaborative planning with the school District Mentor, the University Supervisor, and the candidate

- ✓ Ongoing communication between the University and the school sites where the candidates are placed
- ✓ Carefully selected school administrators in exemplary, well managed schools, as District Mentors
- ✓ Coordinated support and assessment between the University and the District Mentors
- ✓ Accurate assessment of the candidate's performance with a final evaluation of the experience by the University Supervisor with the involvement of the District Mentor

Field experience activities are governed by the criteria established by the California Commission on Teaching Credentialing and its *Standards of Quality and Effectiveness for Administrative Service Credential Programs*, 2014.

This brief handbook is a guide for planning, experiencing and documenting the field experiences. Please read it carefully.

PRELIMINARY ADMINISTRATIVE SERVICE CREDENTIAL Application to Enroll in Field Experience

| Name of Candidate | Telephone | |
|---|-----------------------|-------------|
| Address | | |
| Number Street Present Position | City | Zip |
| District | | |
| Teaching Experience (location and position) | | |
| | | |
| | | |
| | | |
| | | |
| Courses you plan to enroll in concurrently with y | our field experience: | |
| | | |
| | | |
| I agree to mentor the above candidate. | | |
| | | |
| | | |
| Signature | Date | |
| District Mentor of Candidate | | |
| | | |
| Printed Name | Title | |

Turn this form in to the Director of the PASC Program

SIMPSON UNIVERSITY SCHOOL OF EDUCATION

Form A-1

VERIFICATION OF ELIGIBILITY FOR DISTRICT MENTOR

| Name of Candidate | |
|---|---|
| I certify that I, | , possess a valid Administrative Services |
| Credential, or its equivalent and am willing activity in conjunction with the Preliminary | to serve as District Mentor for a Field Experience Administrative Services Credential Program of |
| Simpson University. Furthermore, I agree t | she completes this experience. I will meet with the |
| needed during the course of the activities. | nd the Simpson University Supervisor prior to their |
| District Mentor (Signature) | (Date) |
| Approved by Director of the | (Date) |
| Preliminary Administrative Credential Serv | ices fiogram |

District Mentor and Candidate Agreement

Preliminary Administrative Services Credential Program

Simpson University School of Education Redding, California

We are voluntarily entering into a mentoring relationship which we expect to benefit each of us individually, and the field of education as a whole. We understand that the mentor/mentee relationship is an intentional activity, requiring commitment from both parties. We want this to be a rich, rewarding experience with most of our time together spent in substantive developmental activities. We have noted these features of our relationship:

Confidentiality: Under reasonable circumstances, we agree that the content of all interactions between us will be held in strict confidence. This agreement is nullified in situations involving legal or mandated reporting issues.

Duration of the Relationship: The mentoring relationship is for the duration of the candidate's semester long field experience activities in the Simpson University Preliminary Administrative Services Credential Program. Should either participant desire at any time to reevaluate the mentor relationship, this may be done by contacting the University Supervisor.

Frequency of Meetings: We agree to meet, a minimum of once a month, for approximately one hour. We agree that the District Mentor will be available for daily consultation by phone or email. * Interns: We agree to meet weekly or more often as needed.

Specific Role of the Mentor: The District Mentor is asked to serve as a model, guide and resource. Activities may include (but are not limited to) recommending developmental activities, training, and/or assignments; providing specific feedback; facilitating learning; providing support and encouragement.

We have discussed the mentoring experience as a unique developmental opportunity and its relationship to the mentee's education as a Preliminary Administrative Services Credential candidate. We agree to adhere to the above parameters; if, at any time, one of us desires to reconsider this commitment, we understand that we may contact the University Supervisor for assistance in the process.

| District Mentor | Candidate | University Supervisor |
|-----------------|-----------|-----------------------|
| Date | Date | Date |

CAPE-California Professional Expectations

Standard 1- Visionary Leadership

- Developing and articulating a vision of teaching and learning for the school consistent with local education agency's overall vision and goals.
- Developing a shared commitment to vision among all members of the school community.
- Leading by example to promote implementation of the vision.
- Sharing leadership with others in the school community to help accomplish the vision.

Standard 4 - Community Leadership

- Representing and promoting the school's accomplishments and needs to the LEA and the public.
- Involving the community in helping achieve the school's vision and goals.

Standard 2 - Instructional Leadership

- Promoting implementation of K-12 standards, pedagogical skills, effective instructional practices and students assessments for content instruction.
- Evaluating, analyzing and providing feedback on the effectiveness of classroom instruction to promote student learning and teacher professional growth.
- Demonstrating understanding of the school and community context, including the instructional implications of cultural linguistic, socioeconomic, and political factors.
- Communicating with the school community about school wide outcomes data and improvement goals.

Standard 5 – Professional Learning and Growth

- Modeling life-long learning and job-related professional growth.
- Helping teachers improve their individual professional practice through professional growth activities.
- Identifying and facilitating a variety of professional and personal growth opportunities for faculty, staff, parents and other members of the school community in support of the educational program.

Standard 3-Organization & Systems Leadership

- Understanding and managing the complex interaction of all of the school's systems to promote teaching and learning.
- Developing, implementing, and monitoring the school's budget.
- Implementing California school laws, guidelines, and other relevant federal, state and local requirements and regulations.

Standard 6 – School Improvement Leadership

- Working with others to identify student and school needs and developing a data-based school growth plan.
- Implementing change strategies based on current, relevant theories and best practices in school improvement.
- Identifying and using available human, fiscal and material resources to implement the school growth plan.
- Instituting a collaborative, ongoing process of monitoring and revising the growth plan based on student outcomes.

FIELD EXPERIENCE PROPOSAL

| | ONE | TWO | THREE | |
|-----------------------------|--------------------|----------------------|-------------|--|
| Name of Candidate: | | | | |
| Semester | Name | of School: | | |
| Describe the proposed 20 h | our field experier | nce project: | | |
| Interns: Identify primary a | reas of responsibi | ilities that will be | implemented | |
| Goal: | | | | |
| Activity Detail: | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | _ | | |
| Candidate | | | Date | |
| District Mentor | | _ | Date | |
| University Supervisor | | _ | Date | |

LOG OF ACTIVITIES

Submitted as a part of each field experience.

| Name of Candidate | | | |
|--------------------|------------|-----------|--|
| Field experience # | | | |
| ACTIVITY | DATE/HOURS | CAPE/CACE | |
| | | | |
| | | | |
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| | | | |
| | | | |

Date: _____

Candidate Signature:

ANALYSIS OF ACTIVITIES

Submitted as part of each Field Experience

| Name | of Candidate: Date: | | |
|--------|---|--|--|
| Use th | Use this for each major activity that you have listed on Form C (one form per activity). | | |
| 1. | Describe the activity. | | |
| 2. | State specific competencies which were demonstrated in this activity. Refer to CAPE/CACE Standards (Form B). | | |
| | | | |
| 3. | Explain the results of this activity. How did it affect those who participated with you? What is its significance within the totality of this field experience? | | |
| | | | |
| 4. | How useful was the activity to your professional growth? What did you learn from what happened? What might you do differently if you had to do it again? | | |
| | | | |
| 5. | What additional information do/did you need or desire about conducting such activities? | | |

PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL VERIFICATION AND SUMMARY OF COMPLETED FIELD EXPERIENCE

| Na | me of Candidate: | |
|-----|--|-------------------------------|
| Fie | eld experience # | |
| A. | Describe the Field Experience. (Use additional pages | if necessary): |
| В. | Evaluate what you have gained professionally from the | his Field Experience: |
| C. | What was the benefit of your Field Experience to the worked to complete this project? | school community in which you |
| | ANDIDATE'S STATEMENT: I have completed the about the final report of this work for the Comprehensive Cand | |
| Się | gnature | Date |
| | ERIFICATION BY DISTRICT MENTOR: The above addidate under by general supervision and hereby appropriate the supervision and the supe | |
| Się | gnature | Date |
| Tit | le | |
| | strict Mentor | Date |

FIELD EXPERIENCE CORRECTIVE ACTION PLAN PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL

| District Mentor: | School: |
|---|--|
| Candidate: | Semester: |
| Area(s) of Concern : Briefly note the ar CAPE/CACE standards. | ea(s) of concern and the corresponding |
| Area #1: | |
| | |
| | |
| Area #2: | |
| | |
| | |
| Area #3: | |
| | |
| | |
| | |
| Action Plan and Timeline: Describe you action for each area(s) of concern noted | |
| Action Plan and Timeline: | |
| | |
| | |
| | |
| | |
| | |
| District Mentor's Signature | Date |
| Candidate's Signature | Date |
| University Supervisor's Signature | |

PROGRESSIVE CHART OF CORRECTIVE ACTION PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL PROGRAM

Please note the progress the candidate is making toward correcting the designated deficiency. To be remediated before progressing into subsequent semesters.

| Planned Meeting #1: | |
|---------------------------|-------|
| | |
| District Mentor Initials: | Date: |
| Planned Meeting #2: | |
| District Mentor Initials: | Date: |
| Planned Meeting #3: | |
| District Mentor Initials: | Date: |

LETTER OF RECOMMENDATION FROM DISTRICT MENTOR

| RE: | Period Covered: | | | | | | | | |
|--|--------------------------------|-------------|--|--|--|--|--|--|--|
| This recommendation request is for the purpose of maintaining an up-to-date file with the Simpson University Placement Office and does not necessarily indicate intent to apply for any immediate teaching position. RE: Period Covered: Discuss candidate in terms of personal abilities and professional aptitude while under your observation or supervision. Please include the candidate's specific job assignment, grade level, school or district. Letter of Recommendation is to be typed on your school letterhead – NOT on this form. | | | | | | | | | |
| San | nple o | nly | | | | | | | |
| | - | your school | | | | | | | |
| | | | | | | | | | |
| TYPED NAME: CURRENT POSITION: | SIGNATURE: SCHOOL/DISTRICT: | DATE: | | | | | | | |
| CITY & STATE: | | | | | | | | | |

RETURN TO: School of Education, Simpson University, 2211 College View Drive, Redding, CA 96003-8606.

PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL CANDIDATE COMPREHENSIVE ASSESSMENT

FIELD EXPERIENCE PROJECTS: 60 Hours

- o 20 hours per level
- o 2-3 different levels
- o Log sheet (Form D)
- O At end of each 20 hour field experience, submit:
 - Summative reflection (Form E and Form F)

FIELD EXPERIENCE ONE

Design a 20 hour project/proposal.

- Consult with District Mentor and University Supervisor
- Describe which CAPE/CACE standards will be integrated
- List leadership/management skills to be developed in this project, i.e.
 - creating a master schedule
 - creating parent letter in multiple languages
- Consult with each professor about course activities that will be conducted related to this project.

END OF FIELD EXPERIENCE ONE

Turn in verification and summary of completed field experiences (Forms D, E and F).

FIELD EXPERIENCE TWO

Design a 20 hour project/proposal.

- Consult with District Mentor and University Supervisor
- Describe which CAPE/CACE standards will be integrated
- List leadership/management skills to be developed in this project, i.e.
 - creating a master schedule
 - creating parent letter in multiple languages
- Consult with each professor about course activities that will be conducted related to this project.

END OF FIELD EXPERIENCE TWO

Turn in verification and summary of completed field experiences (Forms D, E and F).

FIELD EXPERIENCE THREE

Design a 20 hour project/proposal.

- Consult with District Mentor and University Supervisor
- Describe which CAPE/CACE standards will be integrated
- List leadership/management skills to be developed in this project, i.e.
 - creating a master schedule
 - creating parent letter in multiple languages
- Consult with each professor about course activities that will be conducted related to this project

END OF FIELD EXPERIENCE THREE

Turn in verification and summary of completed field experiences (Forms D, E and F).

PORTFOLIO (submitted on a flash drive)

- 1. Summative Reflections: Forms E and F and Log of Hours Form D completed and turned in at end of each semester. This reflection addresses the experiences of CAPE/CACE experienced at least two different levels during the program (elementary, middle or high school).
- 2. Activity Approvals: Form C
- 3. Analysis of Activities: Forms E and F
- 4. Copies of key assignments from each course showing evidence of mastery of CPSEL Standard
- 5. Candidate Formative Evaluations from the end of each semester by District Mentor and University Supervisor
- 6. Candidate Summative Evaluation from the end of the program by the District Mentor and University Supervisor

WRITTEN RESPONSES

7. Turn in written evaluation responses.

ORAL DEFENSE

8. Participate in oral defense of a scenario which addresses all CAPE/CACE standards.

SIMPSON UNIVERSITY SCHOOL OF EDUCATION

SIMPSON UNIVERSITY PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL

FINAL EVALUATION QUESTIONS

Respond to the following questions in writing. Submit your responses to the Director of the Preliminary Administrative Services Credential. You will be questioned on your responses as part of the program oral defense.

| 1. | | How has your training at Simpson University shaped or clarified your view of effective educational leadership? List examples from your coursework and note what has been of most value to you. |
|----|----|--|
| 2. | | As improvement in quality cannot occur without some amount of change, what key issues must be considered when implementing change? |
| | 3. | Compare and contrast the difference between leadership and management from the perspective of an educational administrator. |
| | 4. | What is the relationship between school/community relations and an effective education program? |
| | 5. | What effect does the school leader's knowledge of school finance and politics have on the effectiveness of the school? |

Form I-1

CANDIDATE COMPREHENSIVE ASSESSMENT ORAL DEFENSE

| Name of Candidate: | Date: |
|--|-------|
| Name of Evaluator: | |
| Visionary Leaderships Comment: | |
| | |
| | |
| <u>Institutional Leadership</u> | |
| Comment: | |
| | |
| Organization & Systems Leadership Comment: | |
| | |
| | |
| Community Leadership Comment: | |
| | |
| | |
| Learning & Growth Comment: | |
| | |
| Cahaal Immuuramant I aa daughin | |
| School Improvement Leadership Comment: | |
| | |
| | |

| Name | of Candidate: _ | | | |
|--------|----------------------------------|-------------------------|------------------|---|
| | | RESPO | NSE DESCRII | PTORS: |
| | | POS (+) | OK (√) | NEG (-) |
| Writte | en Response | | | |
| | Addresse | ed all questions | | |
| Portfo | lio (flash drive | e) | | |
| | Major wri | tten assignments from | each course, wr | itten defense, PowerPoint of Project Document |
| Oral I | Defense related | l to CAPE/CACE St | andards | |
| | Verbal ar | rticulation | | |
| | Addresse | d all questions | | |
| | Powerpo | int/Presentation of re | search | |
| Recom | mendation: | | | |
| | Approved for fi | ling for Preliminary Ac | lministrative Se | ervices Credential |
| | Recommend a f | follow up: | | |
| | Oral defense | | | |
| | Written respons Portfolio (flash | | | |
| | TOTTOHO (Hash | <u> </u> | | |
| | nary Administra m Director | tive Services Credentia | (PASC) | Date: |
| Oral D | efense Panel Mer | mbers: | | |
| | | | | Date: |

Preliminary Administrative Services Credential Record of Contact and Comments by District Mentor

| District Mentor: | | |
|------------------|-----------|-------------|
| Candidate: | Semester: | |
| School: | Phone: | Home Phone: |
| Date of Entry: | | |
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SIMPSON UNIVERSITY SCHOOL OF EDUCATION

SCHOOL OF EDUCATION

Form K

DISTRICT MENTOR EVALUATION OF THE PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL PROGRAM

Please rate the Simpson University Preliminary Administrative Services Credential Program using the following scale:

5 – Highly Commendable 4 – Commendable 3 – Adequate 2 – Somewhat Deficient 1-Deficient

| PROGRAM CRITERIA | RATING | COMMENTS | |
|---|--------|----------|-----|
| Visionary Leadership | | | |
| A school administrator is an educational leader who promotes the success of all students by facilitating the development, articulation, implementation, and stewardship of a vision of learning that is shared and supported by the school community. | | | |
| Instructional Leadership | | | |
| A school administrator is an educational leader who promotes the success of all students by advocating, nurturing, and sustaining a school culture and instructional program conducive to student learning and staff professional growth. | | | |
| Organization & Systems Leadership | | | |
| A school administrator is an educational leader who promotes the success of all students by ensuring management of the organization, operations, and resources for a safe, efficient, and effective learning environment. | | | |
| Community Leadership | | | |
| A school administrator is an educational leader who promotes the success of all students by collaborating with families and community members, responding to diverse community interests and needs, and mobilizing community resources. | | | |
| Personal Learning & Growth | | | |
| A school administrator is an educational leader who promotes the success of all students by modeling a personal code of ethics and developing professional leadership capacity. | | | |
| School Improvement Leadership | | | |
| A school administrator is an educational leader who promotes the success of all students by understanding, responding to, and influencing the larger political, social, economic, legal, and cultural context. | | | |
| Additional Comments: | | | |
| | | | |
| District Mentor SIMPSON UNIVERSITY | | Date For | m L |

PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL

Evaluation of Candidate

| Candidate | Semester | University Supervisor | |
|-----------------|----------|-----------------------|--|
| District Mentor | School | Date | |

The California Standards of Quality and Effectiveness for Preliminary Administrative Services Credentials and the California Professional Standards for Educational Leaders (CPSELs) provide a common language and a vision of the scope and complexity of leadership by which all administrators can define and develop their practice.

The six CPSEL Standards establish criteria by which administrative leaders may be assessed on their progress toward excellence in their leadership skills. The Simpson University Preliminary Administrative Services Credential Program utilizes these criteria as a formative assessment for monitoring candidate progress, as a framework to objectify improvement and as a summative evaluation of candidate performance.

The University Supervisor, District Mentor and the candidate will complete a formative assessment based on the CPSEL Standards experienced each semester. A final summative assessment will be included in the candidate's capstone portfolio.

<u>Competent</u> = The candidate clearly understands and demonstrates a high level of performance in all elements of the standard.

<u>Informed</u> = The candidate shows understanding of the standard and has shown success in implementing most of its elements.

<u>Developing</u> = The candidate shows understanding of the standard and has shown success in implementing some of its elements.

<u>Introductory</u> = The candidate is at a beginning stage of understanding the elements and implementation of the standard.

Not Observed at this time

Indicate the level of performance by placing an X in each CPSEL category below.

| Visionary Leadership | | | | | ď |
|---|-----------|----------|------------|--------------|--------------|
| A school administrator is an educational leader who promotes the success of all students by facilitating the development, articulation, implementation, and stewardship of a vision of learning that is shared and supported by the school community. | Competent | Informed | Developing | Introductory | Not Observed |
| Facilitate the development of a shared vision for the achievement of all students based upon data from multiple measures of student learning and relevant qualitative indicators. | | | | | |
| Communicate and implement the shared vision so that the entire school community understands and acts on the mission of the school as a standards-based educational system. | | | | | |
| Leverage and marshal sufficient resources to implement and attain the vision for all students and subgroups of students. | | | | | |
| Identify and address any barriers to accomplishing the vision. | | | | | |
| Shape school programs, plans, and activities to ensure integration, articulation, and consistency with the vision. | | | | | |
| Use the influence of diversity to improve teaching and learning. | | | | | |

SIMPSON UNIVERSITY

Form L

| Instructional Leadership A school administrator is an educational leader who promotes the success of all students by advocating, nurturing, and sustaining a school culture and instructional program conducive to student learning and staff professional growth. | Competent | Informed | Developing | Introductory | Not Observed |
|--|-----------|----------|------------|--------------|--------------|
| Create an accountability system of teaching and learning based on student learning standards. | | | | | |
| Utilize multiple assessment measures to evaluate student learning to drive an ongoing process of inquiry focused in improving the learning of all students and all subgroups of students. | | | | | |
| Shape a culture where a high expectation for all students and for all subgroups of students is the core purpose. | | | | | |
| Guide and support the long-term professional development of all staff consistent with the ongoing effort to improve the learning of all students relative to the content standards. | | | | | |
| Promote equity, fairness, and respect among all members of the school community. | | | | | |
| Provide opportunities for all members of the school community to develop and use skills in collaboration, leadership, and shared responsibility. | | | | | |
| Facilitate the use of appropriate learning materials and learning strategies which include the following: students as active learners a variety of appropriate materials and strategies the use of reflection and inquiry an emphasis on quality versus quantity appropriate and effective technology | | | | | |

| SIMPSON UNIVERSITY | |
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| SCHOOL OF EDUCATION | 1 |

| Organizational & Systems Leadership A school administrator is an educational leader who promotes the success of all students by ensuring management of the organization, operations, and resources for a safe, efficient, and effective learning environment. | Competent | Informed | Developing | Introductory | Not Observed |
|--|-----------|----------|------------|--------------|--------------|
| Monitor and evaluate the programs and staff at the site. | | | | | |
| Establish school structures, patterns, and processes that support student learning. | | | | | |
| Manage legal and contractual agreements and records in ways that foster a professional work environment and secure privacy and confidentiality for all students and staff. | | | | | |
| Align fiscal, human, and material resources to support the learning of all students and all groups of students. | | | | | |
| Sustain a safe, efficient, clean, well-maintained, and productive school environment that nurtures student learning and supports the professional growth of teachers and support staff. | | | | | |
| Utilize the principles of systems management, organizational development, problem solving, and decision-making techniques fairly and effectively. | | | | | |
| Utilize effective and nurturing practices in establishing student behavior management systems. | | | | | |

| Community Leadership A school administrator is an educational leader who promotes the success of all students by collaborating with families and community members, responding to diverse community interests and needs, and mobilizing community resources. | Competent | Informed | Developing | Introductory | Not Observed |
|---|-----------|----------|------------|--------------|--------------|
| Incorporate information about family and community expectations into school decision making and activities. | | | | | |
| Recognize the goals and aspirations of diverse family and community groups. | | | | | |
| Treat diverse community stakeholder groups with fairness and with respect. | | | | | |
| Support the equitable success of all students and all subgroups of students through the mobilization and leveraging of community support services. | | | | | |
| Strengthen the school through the establishment of community, business, institutional, and civic partnerships. | | | | | |
| Communicate information about the school on a regular and predictable basis through a variety of media and modes. | | | | | |

| Personal Learning and Growth A school administrator is an educational leader who promotes the success of all students by modeling a personal code of ethics and developing professional leadership capacity. | Competent | Informed | Developing | Introductory | Not Observed |
|---|-----------|----------|------------|--------------|--------------|
| Demonstrate skills in decision making, problem solving, change management, planning, conflict management, and evaluation. | | | | | |
| Model personal and professional ethics, integrity, justice, and fairness and expect the same behaviors from others. | | | | | |
| Make and communicate decisions based upon relevant data and research about effective teaching and learning, leadership, management practices, and equity. | | | | | |
| Reflect on personal leadership practices and recognize their impact and influence on the performance of others. | | | | | |
| Encourage and inspire others to higher levels of performance, commitment, and motivation. | | | | | |
| Sustain personal motivation, commitment, energy, and health by balancing professional and personal responsibilities. | | | | | |
| Engage in professional and personal development. Demonstrate knowledge of the curriculum and the ability to integrate and articulate programs throughout the grades. | | | | | |
| Use the influence of the office to enhance the educational program rather than for personal gain. | | | | | |
| Protect the rights and confidentiality of students and staff. | | | | | |

| School Improvement and Leadership A school administrator is an educational leader who promotes the success of all students by understanding, responding to, and influencing the larger political, social, economic, legal, and cultural context. | Competent | Informed | Developing | Introductory | Not Observed |
|---|-----------|----------|------------|--------------|--------------|
| View oneself as a leader of a team and also a member of a larger team. | | | | | |
| Ensure that the school operates consistently within the parameters of federal, state, and local laws, policies, regulations, and statutory requirements. | | | | | |
| Generate support for the school by two-way communication with key decision makers in the school community. | | | | | |
| Work with the governing board and district and local leaders to influence policies that benefit students and support the improvement of teaching and learning. | | | | | |
| Influence and support public policies that ensure the equitable distribution of resources, and support for all subgroups of students. | | | | | |
| Open the school to the public and welcome and facilitate constructive conversations about how to improve student learning and achievement. | | | | | |

| Summative Comments by District | Mentor: | |
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| Summative Comments by University | ity Supervisor: | |
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| Candidate Signature | Date | |
| District Mentor Signature | Date | |
| University Supervisor Signature | | <u> </u> |

PRELIMINARY ADMINISTRATIVE SERVICES CREDENTIAL FIELD EXPERIENCES AGREEMENT

1.



| This AGREEMENT entered into by and between <u>Simpson University</u> and |
|---|
| School District, County of, and hereinafter called the School District. |
| WITNESSETH |
| WHEREAS pursuant to the provisions of Section 1065 of the Education Code, the governing board of any School District is authorized to enter into agreements with a state college, the University of California, or any other university or college accredited by the State Board of Education as a teacher education institution, to provide Preliminary Administrative Services Credential (PASC) field experience to candidates enrolled in the Administrative Services Credential program of such institution; and |
| WHEREAS any such agreement may provide for the payment in money or in services for the services rendered by the School District: and |
| THAT Simpson University desires to enter into this agreement with the School District for payment to the District Mentor of the School District for services rendered to the Simpson University administrative candidate for the hereinafter-named calendar period. |
| SPECIAL PROVISIONS |
| PARTIES: Simpson University andSchool District ofCounty. |
| TERM: Three (3) Years |
| RATE: District Mentor will receive \$100 per field experience per administrative candidate. |
| GENERAL TERMS |
| The School District shall provide field experience in schools of the School District for such candidates assigned by Simpson University and accepted by the School District. Such field experience shall be provided in such schools of the School District, and under the direct supervision and instruction of such employees of the School District as the School District and Simpson University through their duly authorized representatives may agree upon. |

- 2. The School District may, for good cause, refuse to accept any administrative candidate of Simpson University for field experience. Simpson University or the School District may terminate field experience for good cause. If the concern is remediable and there is sufficient time left in the assignment, the Corrective Action Plan should be followed. If the concern is not remediable, or there is insufficient time left in the assignment to apply corrective action, or if there is an extreme incident that has occurred, the field experience may be terminated immediately.
- 3. "Field experience" as used herein and elsewhere in this agreement means active participation in the duties and functions of administration under the direct supervision and instruction of the School District holding valid administrative credentials issued by the California Commission on Teacher Credentialing.
- 4. Simpson University will pay the District Mentor for the performance of all services required to be performed by the School District under this agreement at the aforesaid rate.
- 5. The assignment of a candidate of Simpson University to the School District shall be deemed to be effective for the purposes of this agreement as of the date the candidate, the District Mentor and Simpson University sign the agreement documents.
- 6. In the event the assignment of a candidate of Simpson University is terminated by Simpson University for any reason, the School District shall receive payment on account of such candidate as though there had been no termination of the assignment.

| FOR: Simpson University | FOR:School District |
|---------------------------------------|------------------------|
| BY: Dr. Craig Cook Dean of Education | BY: () Superintendent |
| DATE: | DATE: |
| BY: Dr. Gayle Copeland Provost | |
| DATE: | |